

STATE OF OKLAHOMA - DEPARTMENT OF TRANSPORTATION



Annual Highway Advertising License

This is to certify that MICHELIN NORTH AMERICA
of 1101 UNIROYAL ROAD - ARDMORE, OK 73401
having paid the annual License Fee to the Oklahoma Department of Transportation and
having complied with the licensing regulations of the OKLAHOMA
TRANSPORTATION COMMISSION, is hereby authorized and Licenses by Oklahoma
Department of Transportation to engage in the highway advertising the business in the
State of Oklahoma, during the period ending June 30, 2009.

OKLAHOMA DEPARTMENT OF TRANSPORTATION

No: 1758

Director:

A handwritten signature in black ink, appearing to read "Jay M. Dwyer", is written over a horizontal line.